The IMRF Awards 2019 are now open for nominations

Nominations are now open for this year’s Awards, which will be held in London on 10 September 2019, during London International Shipping Week.

The IMRF Awards are now in their fourth year, and each year we are both inspired and humbled by the nominations submitted from around the world. The global maritime SAR community - professionals, volunteers, support staff, trainers, innovators and equipment manufacturers – remains dedicated to saving lives, often in exceptionally challenging and dangerous situations. **And yet, too often, they are ‘unsung heroes’...**

Continued on Page 3
Editorial
Welcome to the first edition of LIFE LINE in 2019 and Happy New Year to all our members and supporters.

The year is already off to a flying start as we are counting down towards our World Maritime Rescue Congress (WMRC) and Quadrennial General Meeting (QGM) which will both be held in Vancouver in June. The theme for WMRC 2019 will be “Learning from the past; looking to the future”, which we hope will enable participants to benefit from lessons learnt whilst getting an insight into innovations and technologies that will help shape maritime SAR operations of the future. (see page 8-9)

As part of the QGM we are also looking for IMRF Trustee Nominations and you can find out more about this on page 7.

We are also delighted to announce that the IMRF Awards 2019 nomination process is officially open. This is your chance to nominate the SAR individuals, teams and innovations that go above and beyond to prevent loss of life in the world's waters. The winners will be announced during London International Shipping Week at an awards ceremony in London. (See page 3)

In March this year we will also be launching the brand new IMRF Website. This new and improved site will showcase all that the IMRF has to offer as well as make it easier for members to access all the information available to them. So now is the time to remind yourselves of your IMRF login, this is sent to your IMRF Representative and can be used by all members of your organisation. If you have forgotten your login details then just email us at info@imrf.org.uk to request a reminder.

When the new website is launched it will continue to be developed, and to grow, so please feel free to let us know what you think of it and tell us about anything that we can improve. We want the IMRF website to be a community hub for all members.

Lastly, after almost a decade with the IMRF as both a volunteer and a paid member of staff our Financial Controller, Jill Greenlees, is moving on to a new organisation.

Everyone within the IMRF Secretariat, and all those that have had the pleasure of working with Jill, are going to miss her and we wish her the best of luck with her new role.

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Singapore Maritime Week 2019
6-14 April 2019, Singapore. www.smw.sg
IMO Awards 2019 - for Exceptional Bravery at Sea - Call for Papers Closes
15 April 2019 (See IMRF Events page)

The 2019 Australian & New Zealand Disaster & Emergency Management (ANZDMC)/Australian & New Zealand Search & Rescue (ANZSAR) Conferences

World Maritime Rescue Congress (WMRC) 2019

IMRF Quadrennial Meeting 2019
18 June 2019, Vancouver, Canada www.wmrc2019.com

The IMRF Awards 2019,

IMRF Fundraising Skillshare 2019
17-19 September 2019, Gothenburg, Sweden

For details of these events, and more, please go to www.international-maritime-rescue.org/events. If you are planning a SAR event of international interest please send the details to news@imrf.org.uk.

Submit an Article for LIFE LINE
If you have a maritime SAR story that you would like included in future editions of LIFE LINE email us at news@imrf.org.uk.
Congratulations to IMRF Trustee

IMRF Trustee, Mohammed Drissi, was recently appointed as Maritime Ambassador of the Kingdom of Morocco to the International Maritime Organization (IMO). Mohammed is seen here presenting his credentials to IMO Secretary General, Mr Kitack Lim, at the IMO’s Headquarters in London.

The IMRF Awards 2019 are now open for nominations

...continued from front page.

We are looking for nominations in the following categories:

Outstanding Individual Contribution to a Maritime SAR Operation

Outstanding Team Contribution to a Maritime SAR Operation

Innovation and Technology in the field of Maritime SAR

The Vladimir Maksimov Award for Lifetime Achievement in the Maritime SAR Sector

We need your help to make sure that the “unsung heroes” from your team or organisation are given the recognition that they deserve. So, please take some time to think about your colleagues, the people you know across the industry, the teams or the innovative products and services that help your organisation go that extra mile during SAR operations – and nominate them for an IMRF Award NOW!

The activity or event to which the nomination relates must have taken place between 1 July 2018 and 30 June 2019 unless the nomination is for the Lifetime Achievement Award.

Further details about the Award categories, as well as information on how to make an Award nomination can be found at www.imrafawards.org

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The scenario for the Live Exercise was designed to permit the training of all the stakeholders and started with a simulated fire on board the Lobo Marinho’s car deck after departing from Funchal harbour. As the Lobo Marinho conducts daily trips between Madeira and Porto Santo Islands this exercise allowed for the testing of intervention capability according to ISM (International Safety Management).

The SAR Cooperation Plan and Vessel TRIAGE method developed by The Finnish Border Guard were also tested during the exercise.

This LIVEX was integrated into the Portuguese Medical Emergency Congress (Congresso Nacional de Emergência Médica Pré-Hospitalar 2018) and was the first of its kind ever conducted in Madeira, with over 200 players on board. All players were evacuated to shore facilities set up in the port of Funchal.

The exercise allowed the training and coordination of all stakeholders with high proficiency, excellent response capabilities and excellent coordination with the authorities’ command structures.

Madeira Health and Civil Protection Secretary, Dr. Pedro Ramos: “Madeira lived today on board Ropax Ferry Lobo Marinho one memorable moment in rescue history”.

Regional Civil Protection Service, Captain José Dias: "This type of exercise demonstrates the clear commitment of the Regional Civil Protection Service of Madeira to fully cooperate and train with the competent authorities acting in the maritime area, in order to reinforce and streamline procedures in this aspect of high-scale victims relief, once these kind of events most likely exceed the routine response capabilities, therefore imposing doctrine standardisation and familiarisation, new methodologies for an efficient intervention in a demanding operational environment, in order to achieve an effective and most capable a v e r a l l coordination and “unity of effort” among all agents involved."
Grupo Sousa Director, Captain Pedro Frazão: This exercise put in evidence the strong commitment of all involved to test and train MRO procedures and plans in a complex operational environment. It represented an excellent training opportunity for the Captain and crew of Ropax Ferry “Lobo Marinho” in support of the Regional Authorities.

IMRF Mass Rescue Operations Subject Matter Expert, Lieutenant Paulo Falé: Mass Rescue Operations are a complex and challenging topic, it is important to increase the global awareness in order that all stakeholders understand the challenge and weaknesses. The opportunity to integrate Ropax Ferry Lobo Marinho training with the MRO exercise has shown the importance of maintaining the effort on MRO training, in order to be better prepared for the conduct of such operations in real life environment.

Photo Credits: Maria do Carmo / Luis Oliveira
World Maritime Rescue Congress comes to Vancouver, 15-18 June 2019

In June this year one of the world’s premier maritime search and rescue (SAR) events will be held in Vancouver. SAR people from around the globe will be gathering in the city for the World Maritime Rescue Congress, which promises a full and varied program of events, presentations and discussions, as well as an important exhibition – literally something for everyone involved in saving lives at sea.

The event’s theme is Learning from the Past; Looking to the Future – Maritime Search and Rescue in a Dynamic Operational Environment. Attendees will hear about a wide range of contemporary SAR operations, procedures and equipment and, in another very important strand of the conference, will be able to consider the exciting – and challenging – future of search and rescue.

Key to the Congress is the concept of sharing SAR information. Here at the IMRF we are advocates for SAR on the global stage and facilitate the sharing of SAR experience, ideas and developments between their member organizations – large and small, long-established or start-up, and governmental and non-governmental – as well as among the wider worldwide rescue community.

And the Congress is very much open to the wider maritime community too. SAR service providers help keep the seaways safe, but anyone working at sea or engaging in leisure activities on the water can become involved in a SAR operation – as lifesavers as well as potential recipients of help. Professional seafarers, fishermen, offshore industry workers, port authority personnel and pleasure boaters: all can be ‘SAR people’; and most are required to be if they can, under the terms of the United Nations Law of the Sea, the SOLAS Convention and other global agreements. All will be very welcome to come and share at the World Maritime Rescue Congress in June.

As the Lieutenant Governor of British Columbia, the Honourable Janet Austin OBC, says: “This Congress provides an outstanding opportunity to network and learn with SAR practitioners, industry, and governments interested in maritime safety from around the globe. On behalf of all British Columbians” – and of Congress hosts, the Royal Canadian Marine Search and Rescue, of whom Her Honour is Honorary Patron – “we will be pleased to welcome you to this incredibly diverse city and Canada’s gateway to the Pacific.”

The 2019 Congress will – among many other things – discuss global SAR development. The World Health Organization estimates that 400,000 people drown every year, especially in poorer parts of the world, and many at sea. The IMRF’s member organizations do what they can to address this appalling toll, in the waters for which they have taken responsibility themselves but also by helping others to improve their own SAR capability. The Congress presents an excellent opportunity to share, for global as well as local benefit.

Attendees will look forward too, with detailed discussion of future SAR technology ranging from remotely-piloted air and water craft to sophisticated (and simple!) search, rescue and training aids. The Congress will also discuss future challenges of other kinds; for example, the problems of ‘irregular migration’, often by sea and in unsuitable craft; and SAR in conflict situations.

Another major theme will be women in SAR. The IMRF has consultative status with the International Maritime Organization – and IMO’s theme this year is ‘Empowering women in the maritime community’. The IMRF fully supports this initiative. Resources are always at a premium in SAR and the Congress will seek to address the under-use of this great potential human resource. Women (and men!) will be able to network in Vancouver, to address the issues and move things forward.

The state of the environment is another major global concern and the SAR community has its part to play here too, both in greening its own activities and in helping mitigate damage to the marine environment. Climate change also entails more extreme weather events and sea-level rise: both will have increasing impacts on the global SAR community.

Other matters to be discussed during the Congress include ‘mass rescue operations’ – defined as being beyond everyday SAR capability – and SAR in remote areas such as the polar regions (now seeing increased maritime activity) and other areas where SAR resources are spread thinly. These challenges are linked, and both present immense challenges to SAR responders of all kinds; challenges that need to be faced, with ideas, experience and expertise shared in the IMRF tradition. Working closely with industry is particularly important here, for the ongoing support of the various maritime industries is vital to successful SAR, especially in areas far from dedicated search and rescue resources.

SAR responders of all kinds will find subjects of interest to debate at the Congress. So too will those in the ‘back room’ roles – the managers, administrators and technicians who play an equally important, if usually less obvious, part in saving lives at sea. The Congress will provide opportunities to discuss the development of local SAR capacity, and of equipment and good practice; the recruitment, training and retention of people; funding and fundraising; and ‘getting the message out’, whether the message is about improved water safety or SAR operations or SAR development, and whether traditional or rapidly developing social media are used for the messaging.

In Vancouver in June there will be something for everyone with an interest in saving lives at sea... The World Maritime Rescue Congress is held every four years, hosted by one of the IMRF’s member organisations. Previous Congresses have taken place in Sweden, China and Germany.

This year the hosts are the volunteer rescue service, the Royal Canadian Marine Search and Rescue. RCMSAR saves lives and promotes public recreational boating safety throughout British Columbia’s coastal waters, and on some of its inland waters, and is associated with the national organisation of the Canadian Coast Guard Auxiliary. The Canadian Coast Guard are also major supporters of this year’s Congress, along with the Royal Canadian Navy.
RCMSAR’s CEO, Pat Quealey, says: “Royal Canadian Marine Search and Rescue is thrilled to host the World Maritime Rescue Congress. The Congress is an ideal venue to learn alongside our global colleagues as well as showcase our partnerships in the service of public safety and as a member of the BC marine industry. Vancouver has proven itself a tremendous host city to the world, and WMRC 2019 will absolutely maintain that tradition.”

And the IMRF’s Chair, Udo Helge Fox, adds: “The Congress is all about sharing SAR lessons and information. People come together from all over the world – to listen and to talk with each other. ‘Sharing’ is really what the IMRF is all about, and the opportunities our meeting in Vancouver affords are simply too good to be missed. We are very grateful indeed to RCMSAR for inviting us to this vibrant city, and to their partners in Canadian search and rescue who will help make this event a genuinely important one, and one to remember!”

The World Maritime Rescue Congress, together with its SAR exhibition, will be held at the Vancouver Convention Centre on 15-17 June 2019. The IMRF Members’ Quadrennial General Meeting will take place the following day, June 18th.

For information about attending, sponsoring and exhibiting please visit www.wmrc2019.com.
Hellenic Rescue Team's Aeronautical Search and Rescue Training in Cooperation with the Hellenic Air Force

On the 28-30th September 2018 an aeronautical search and rescue training event was held in the Nea Aigialos region of Greece. It was held in cooperation with the Hellenic Air Force and more than 100 volunteers from the Hellenic Rescue Team (HRT) participated. Here the Press Office of HRT explains more.

Two rescue boats, Odin from HRT’s Headquarters, in Thessaloniki, and Aegean from Magnesia’s branch, and the rescue runner Gladjeresan, along with all the necessary equipment, were used for the training. An Augusta Bell 205 helicopter was used by the Hellenic Air Force for the air rescue training. This year’s sessions included casualty retrieval from the water, air rescue by helicopter, boat immobilisation, survival human chain, telecommunications and demonstration of constructing a lifting net.

Additionally, all HRT’s volunteers had the opportunity to board the rescue boats and get trained on the use of the equipment. In this year’s training, volunteers took part from Paros, Heraklion, Trikala, Rodopi, Samos, Achaia, Ilia, Messinia, Argolis, Kavala, Attica, Larisa, Corfu, Kozani and, of course, from the Magnesia branch, who undertook the administrative support with the cooperation of HRT HQ.

For the eighth consecutive year, Hellenic Rescue Team in cooperation with the Hellenic Air Force, conducted an aeronautical SAR training, with the participation of more than 100 volunteers from HRT’s branches.

The training was hosted by the 111 Combat Wing in Nea Anchialos, Magnesia Prefecture, and lasted for three days, from the 28th to the 30th September. The aim of the training was to learn and optimise SAR techniques that contribute to a successful maritime SAR operation, but also to strengthen the cooperation between Hellenic Rescue Team and the Hellenic Air Force.

Hellenic Rescue Team thanks Hellenic Air Force and in particular the commander of the 111th Combat Wing, Colonel (P) George Aristides Agorogiannis, the helicopter crew and the staff of the air force base, for their help in this training exercise.
Nominations are now being sought for the 2019 International Maritime Organization (IMO) Award for Exceptional Bravery at Sea.

The purpose of the Award is to provide international recognition for those who, at the risk of losing their own life, perform acts of exceptional bravery, displaying outstanding courage at sea. This year, due to recent amendments to the Award Guidelines, nominations may now also involve displays of extraordinary seamanship skills in very difficult conditions or any other acts of outstanding courage occurring at sea.

The recipient of the Award will be presented with a medal, which will be accompanied by a certificate citing the act of exceptional bravery performed. The presentation will take place at a special ceremony to be held in conjunction with the celebration of a major IMO occasion, as appropriate.

The Secretary-General would be most grateful if nominations of candidates to be considered for the 2019 Award (for actions performed during the period 1 March 2018 to 28 February 2019) could be sent as soon as possible in order to reach IMO by no later than 15 April 2019. It should be noted that actions performed outside the qualifying period, and nominations received after the deadline has expired will not be eligible for consideration.

Nominations for the Award may be made by:

- United Nations Member States;
- intergovernmental organizations;
- and/or - non-governmental international organizations in consultative status with IMO

For more information contact ero@imo.org or go to https://international-maritime-rescue.org/events/europe/iomo-awards-2019-for-exceptional-bravery-at-sea-call-for-papers for links to the Circular.

IMRF Trustee Nominations

With the next World Maritime Rescue Congress (WMRC) rapidly approaching, it is also time to consider the forthcoming IMRF Quadrennial General Meeting (QGM). The QGM will be held on Tuesday 18 June 2019, immediately following the WMRC 2019 in Vancouver (15 – 17 June 2019). The QGM agenda will include a report of IMRF’s activities and financial performance since the last QGM in Bremen in 2015, as well as a presentation of future plans for the organisation. The QGM, which is only open to IMRF members, will also include the election of the IMRF Board of Trustees for the next four years.

A formal notice of the meeting and a call for nominations for Trustees will be issued soon. All the details of how to submit nominations will also be made available at that time, but, in the meantime, please begin to consider if there is anyone who you might wish to nominate. Please note that only organisations who are fully paid up full members of the IMRF are permitted to nominate, and vote for, Trustees.

Trustees play a very important role in the governance of the IMRF. They are there to ensure that IMRF is carrying out its established aims, that the organisation’s resources are being managed responsibly and that we always comply with the law, as well as our own rules and regulations.

Becoming a Trustee is a serious commitment and our Trustees need to devote time to IMRF business, in order to exercise their legal responsibilities properly. But, by supporting us as they do, our Trustees make a real contribution to the IMRF’s work on prevention of loss of life in the world’s waters.

Please consider whether you, or someone else from your organisation, could help the IMRF continue this important work by becoming a Trustee.
The IMRF is the only maritime Search and Rescue Non-Governmental Organisation with consultative status at the United Nations’ International Maritime Organization (IMO).

IMRF at the IMO

The International Maritime Organization (IMO)’s Sub-Committee on Safety of Navigation, Communications and Search and Rescue (NCSR) is the lead technical SAR forum at the international level. The IMRF – as a Non-Governmental Organisation with consultative status at the IMO – attends its annual meetings as part of our advocacy role on behalf of the global SAR community. NCSR deals with many matters not directly relevant to SAR, and much of its detailed SAR work is itself delegated to a Joint Working Group of the IMO and the International Civil Aviation Organization (ICAO), which also meets annually. Over the years the IMRF has helped with several significant items of the Joint Working Group’s work.

This year’s NCSR meeting ran from 16-25 January, and our CEO, Theresa Crossley, attended the relevant parts of it, together with David Jardine-Smith of the Secretariat and Andreas Arvidsson, coordinator of the African SAR capability survey we are conducting on IMO’s behalf. An IMRF report of the latest NCSR meeting can be found on our website (https://international-maritime-rescue.org/categories/imo/imo-meeting-reports) and the full IMO report will be posted there in due course. But here are some of the highlights of the meeting.

**IMRF information paper**

At the suggestion of a member of the IMO Secretariat, the IMRF submitted an information paper to NCSR which summarised our recent and current SAR development activities. The paper was noted by the meeting and we were thanked for it.

The report of the ICAO/IMO Joint Working Group on SAR

Significant points in the report to NCSR of the September 2018 meeting of the JWG included:

- Concerns raised about international SAR cooperation in the face of the migrant crisis.

- Further discussion of what counts as a distress situation, including in the context of increasing numbers of unmanned air and water craft. The IMRF’s position is that only if people are in grave or imminent danger can an incident count as a distress case; but the relevant international Conventions, written when unmanned craft were not an issue, are not clear on this.

- The Joint Working Group recommends the IMRF’s website as a means of sharing SAR information. We are currently conducting a thorough review of our site, to make it more user-friendly.

- Work on simplified international SAR agreements is ongoing, to improve liaison arrangements across borders.

- The percentage of Cospas-Sarsat SAR points of contact (SPOCs) that are insufficiently responsive, or do not respond at all, to communication tests remains a concern. Distress beacon alerts detected by satellite are delivered to a local SPOC to instigate a SAR response – which will not happen if the SPOC does not react.

- It was agreed that efforts to improve this situation should be continued.

**List of documents recommended to be held by a Maritime or Joint Rescue Coordination Centre**

This list was reviewed and amendments, including some proposed by the IMRF, were agreed. The list and – where they are freely available – the documents themselves can be obtained from the IMRF, and IMO publications available for purchase may be bought via our online bookshop, at a 20% discount to IMRF member organisations.

**Model courses on SAR**

The IMRF has recently participated in the overdue review of IMO’s model course on the role of the SAR Mission Coordinator, the results of which were agreed by NCSR. There are two more model courses relating to SAR, on SAR administration and the On Scene Coordinator role.
The reactions from a majority of the participants in the Netherlands were that it was very valuable to discuss fundraising and communication issues together with colleagues from around the world. Within the SAR family, we have different organisations and challenges, but also very much in common when it comes to how we fund and market our cause…”, says Darinka Boulonois, fundraising manager of the KNRM and arranger of the 2017 meeting. “...we really shared a lot of insights, ideas and skills during those days. At the SSRS, we have used the experience from 2017 a lot. Many of us attending felt that this must not be a one-time event, but rather the start of fruitful collaboration over time.

The representatives from SSRS and RS (Redningsselskapet) raised their hands and said that they could host the 2019 event. "The plan now is that the conference in Sweden will be followed-up by another one in Norway in 2020 or 2021” says Niklas Jendeby, head of fundraising and communication at the SSRS.

New Skillshare on Fundraising and Communication, 17th-19th September 2019, Gothenburg, Sweden

The three together relate to the three volumes of the International Aeronautical and Maritime Search and Rescue (IAMSAR) Manual. An IMRF suggestion was also agreed that the Joint Working Group will in future review these model courses in a six-year cycle matched to the three-year review cycle for the Manual.

Problems with LED lighting

The IMRF has previously raised concerns that some Light Emitting Diode (LED) aeronautical obstruction and hazard lights, and some distress alerting devices equipped with LED lights or strobes, are not detectable on Night Vision Devices (NVD). Now the International Association of Lighthouse Authorities has noted that some LED-fitted marine aids to navigation are similarly difficult to detect when using NVD. IMRF Members are reminded to note this issue and to take it up with the relevant national authorities as necessary.

Future meetings at which the IMRF will be represented include the 26th session of the ICAO/IMO Joint Working Group on SAR, which will be held in Chile, 9-13 September 2019 and the seventh session of NCSR, expected to take place 15-24 January 2020.

Singapore Maritime Week
6 -14 April 2019

Driven by the Maritime and Port Authority of Singapore (MPA), Singapore Maritime Week (SMW) gathers the international maritime community for a week of flagship conferences, dialogues, exhibitions and social events in celebration of all things maritime to address issues that remain top-of-mind to industry professionals, paying attention to the most critical areas on technology and innovation, sustainability and manpower.

The range of activities and events organised by MPA, industry stakeholders, research and educational institutions, as well as the cosmopolitan profile of participants, reflect the vibrancy and diversity of Singapore as a global hub port and leading international maritime centre.

To find out more go to www.smw.sg
Preparing for major incidents in the Caribbean

A mass rescue operation – indeed, any incident beyond ‘everyday’ capability – is a challenge for any State and any SAR organisation; but this is particularly so for small States and organisations, whose planning and response capabilities are naturally limited. A cruise ship accident in the Caribbean, for example, where many such ships trade, is a very rare event, but still a possible one. And the rarity is part of the problem.

How do you prepare for such huge, once-in-a-career challenges?

IMRF Members the Maritime and Coastguard Agency (MCA), an executive agency of the United Kingdom Government, takes this question very seriously. The UK has a number of Overseas Territories, most of which are very small but all of whom have responsibilities under international law to prepare for SAR response. The MCA is running an Overseas Territories Search and Rescue (OTSAR) Capability Project “with the purpose of reviewing and improving existing search and rescue capabilities within and across the Caribbean and South Atlantic Overseas Territories”.

As a part of the project the MCA and their UK Overseas Territories partners are considering the necessary preparations to handle mass rescue cases. In late January representatives of the Caribbean territories – the Cayman Islands, Montserrat, Anguilla, the Turks and Caicos Islands, Bermuda and the British Virgin Islands – met with MCA colleagues in Miami, Florida, to discuss mass rescue operations. The IMRF’s MRO Project manager, David Jardine-Smith, was among the outside experts invited to address the meeting. David introduced participants to the IMRF’s online library of information on mass rescue operations, at www.imrfmro.org, and invited them to use this information to help them learn from others’ experience of these very challenging events.

Among the OTSAR Project’s overall objectives are the following – which the IMRF supports as important to SAR development anywhere in the world:

- identify synergies to improve SAR coordination;
- familiarise participants with the procedures for the establishment of an adequate and effective SAR service, including national SAR plans, coordinating committees, internal cooperation and the establishment of policies and standard operating procedures;
- develop a SAR competency framework, training needs analysis, training and exercise programmes, and a qualification and certification framework;
- know the key aspects of a basic SAR system, including concept, components, training and exercises, communications, system management, and the improvement of services;
- promote debate on how to improve SAR capabilities and the cooperation between and across the territories and in the region; and
- provide the opportunity to exchange experiences, best practices and lessons learnt.

The January mass rescue event in Miami will be followed by another meeting in March, at which the participants hope to test some of their planning in tabletop exercises, with the assistance of United States Coast Guard and French experts from the region as well as the MCA team.

The IMRF has invited the OTSAR Project’s Operational Lead, Philipp Bostock, and representatives of the territories concerned to attend the World Maritime Rescue Congress in Vancouver in June – see www.wmrc2019.com – and share their experiences of this valuable SAR development project.

We can all learn from each other, which is what the Congress, like the OTSAR workshops in Miami, is all about!